

Agenda Item No:	7	Fenland Future Limited
Committee:	Investment Board	
Date:	16 March 2023	
Report Title:	FFL Business Plan Update	
This item comprises EXEMPT INFORMATION which is not for publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act, 1972 (as amended).		

1.0 Purpose / Summary

1.1 This paper seeks FDC Investment Board endorsement of the revised Fenland Future Ltd (FFL) Business Plan for the period April 2023 to March 2026.

2.0 Key issues

2.1 FFL is the wholly owned subsidiary of FDC.

2.2 FFL has been set up to generate financial returns to FDC.

2.3 FFL has been operating since June 2020 and the articles of association set out the need to annually update the Business Plan setting out the direction and focus on the company.

2.4 A revised Business Plan has been approved and adopted by the FFL Board on 22 March 2022. An update of the Business Plan is required annually.

2.5 The Business Plan sets out new scheme parameters and hurdle rates for all new schemes to be considered against.

2.6 The financial parameters are updated based on the build out of the priority schemes.

2.7 Attached to this report in the revised FFL Business Plan which includes an updated cashflow, revised profit and loss account plus the current project programme.

3.0 Recommendations

3.1 Members are requested to note the report.

3.2 Endorse the adoption of the revised FFL Business Plan (April 23 to March 26)

3.3 Receive further reports on the progress of FFL projects against the approved Business Plan in accordance with the approved articles of association for FFL.

Report Recipients	FDC Investment Board
Report Originators	Dan Horn - Director Fenland Future Limited
Background Papers	FFL Business Plan

1.0 REASONS FOR EXEMPTION

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2.0 BACKGROUND AND INTENDED OUTCOMES

- 2.1 FFL was incorporated in June 2020.
- 2.2 The initial Business Plan was prepared in-line with the articles of association by 31st January 2022.
- 2.3 Since adoption two FDC owned sites have been identified for FFL to focus on and bring forward proposals for development.
- 2.4 Consultant teams have been procured in-line with FDC procurement rules and a series of technical reports have been commissioned to support outline planning applications for these sites.
- 2.5 Endorsing the FFL Business Plan provides the business framework for FFL to move into a period of delivery and future profitability.

3 REASONS FOR RECOMMENDATIONS

- 3.1 Endorsing the FFL Business Plan will enable FFL to progress and meet its business purpose.
- 3.2 The Business Plan sets out the priority projects and an agreed set of project parameters.

4 CONSULTATION

- 4.1 **The FFL Business Plan has been consulted with FFL Board and senior FDC officers.**

5 ALTERNATIVE OPTIONS CONSIDERED

- 5.1 The revised FFL Business Plan is the result of an assessment of options and alternatives. No alternatives are being tabled.

6 IMPLICATIONS

6.1 Legal Implications

- 6.1.1 The Business Plan was produced and circulated to the Investment Board on 31st January as designated in the Articles of Association.

6.2 **Financial Implications**

6.2.1 The financial implications are as detailed in the Business Plan itself.

6.3 **Equality Implications**

N/A.

6.4 **Any Other Relevant Implications**

6.4.1 As outlined in the Business Plan, two priority projects are identified as FFL's focus for the next year.

6.4.2 Both schemes have outline planning applications being considered at future planning committees.

6.4.3 Project budgets form a key part of the revised Business Plan and all consultants have been or will be appointed within the FFL approved Procurement Rules.

6.4.4 A Project Update Report is tabled at this meeting.

6.4.5 Following Cabinet approval, the land transfers from FDC to FFL are progressing.

6.4.6 Once the legal and due diligence work is completed, a paper confirming the formal transfer of the land will be tabled.

7 **SCHEDULES**

7.1 FFL Business Plan (April 23 to March 26)

7.2 Summary Cashflow

7.3 Summary Profit and Loss Account

7.4 Project Programme